BARONIE GROUP



KEY FIGURES BARONIE GROUP

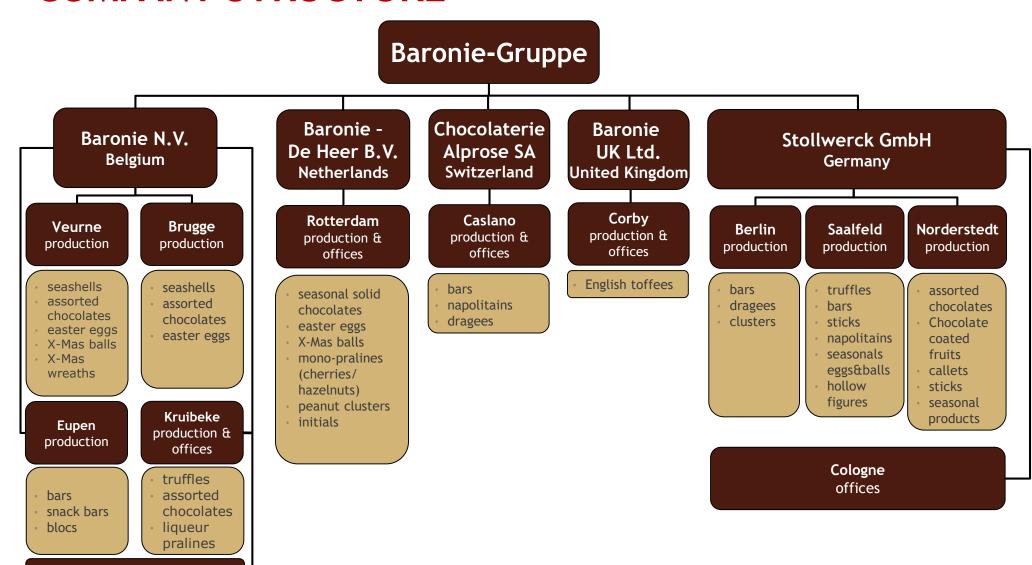
- ► Turnover approx. € 565 million
- Approx. 1.980 employees
- ▶ 10 production sites
- ▶ Total production capacity (7/24): appr. 150.000 tons
- ▶ 35 % export business outside the Netherlands, Belgium, Germany, Switzerland and UK.
- ▶ 100 % privately owned

COMPANY PRESENTATION | January 2016

HISTORIE OF THE BARONIE GROUP

- 1896: Foundation of Baronie in Holland.
- 1990: Extension production Rotterdam; addition of 2 new lines for seasonal items.
- 1994: New production facility in Veurne (B) with a fully automatic robotic production lines.
- 1998: Baronie to become 100% privately held by current shareholder.
- 2001: Further extension of production in Rotterdam, closure of Alphen.
- 2007: Construction of new 12.000 qm Distribution Center (fully climate controlled) in Lokeren (B).
- 2009: Acquisition of Rademaker BV and its production company Continental Chocolates BV.
- 2011: Acquisition of Stollwerck GmbH and its production sites.
- 2011: Acquisition of Kathy and its production sites.
- 2014: Acquisition Duc d'O, a belgian specialties manufacturer.
- 2015: Foundation of Baronie UK, with a factory based in Corby.

COMPANY STRUCTURE



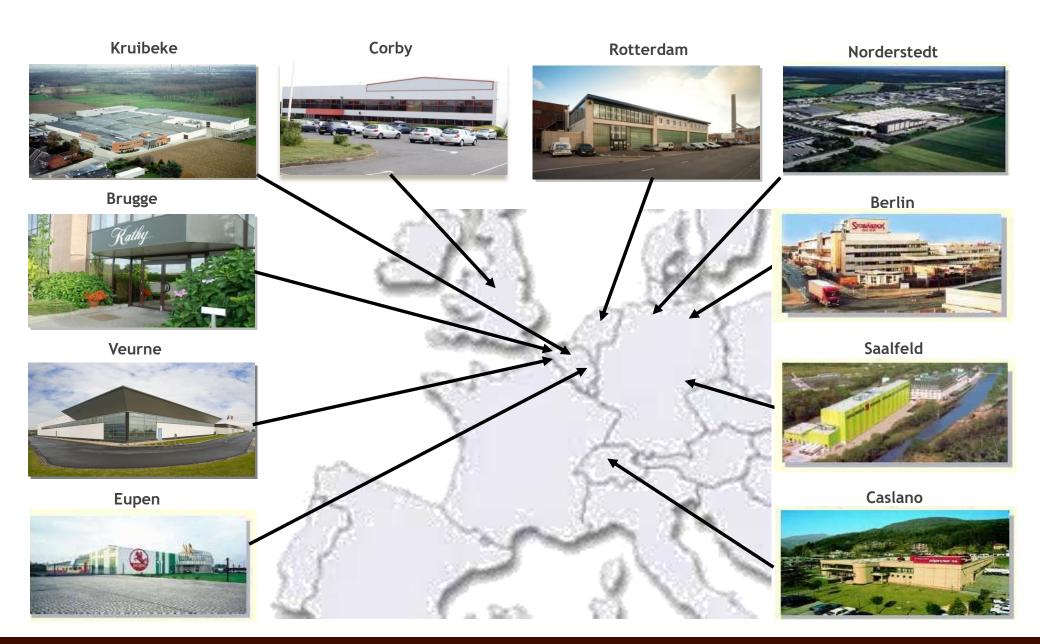
COMPANY PRESENTATION | January 2016

Lokeren / logistic

warehouser / co-packing

service-center

PRODUCTIONSITES



EFFICIENT MANUFACTURING FOOTPRINT

VEURNE



▶ Seashells

Products

manufactured

- ► Assorted chocolates
- ► Easter eggs
- ► X-Mas balls
- ► X-Mas Wreaths

ROTTERDAM



- seasonal solid chocolates
- ▶ easter eggs
- ► X-mas balls
- mono-pralines (cherries/ hazelnuts)
- ▶ peanut clusters
- ▶ initials

KRUIBEKE



- ► Flaked truffles
- Assorted chocolates
- ► Liqeur pralines

EUPEN



- ▶ Bars
- ► Snack bars
- ▶ Blocs
- ▶ Batons/sticks

BRUGGE



- ▶ Seashells
- Assorted chocolates
- ► Easter eggs
- ▶ Batons/sticks

COMPANY PRESENTATION | January 2016

BARONIE-GROUP

EFFICIENT MANUFACTURING FOOTPRINT

BERLIN



Products manufactured

Semi-finished products

- ▶ Bars
- Dragées
- ▶ Cluster
- ► Eszet small tablet

- hed Beans
 - ► Cocoa mass
 - ▶ Liquids

SAALFELD



- ▶ Bars
- ▶ Sticks
- ▶ Napolitains
- ▶ Truffles
- ▶ Seasonals
- ► Hollow figures
- ▶ Liquids
- ▶ Nuts

NORDERSTEDT



- ► Assorted chocolates
- ► Thin sticks
- ► Sprinkles/ hagelslag
- ► Chocolate coated fruits
- Dragees

CASLANO



- ▶ Bars
- ▶ Napolitains
- Dragées

▶ Liquids

CORBY



► English Toffees

OUR AMBITION: NO.1

We want to be No.1 for customized chocolate concepts for our national and international retailers.

How we reach this ambition:

- profound know-how
- high quality standard
- excellent competence in marketing

We understand the market drivers and have the know-how to generate sales success!





OUR FOCUS: CHOCOLATE

Our focus is chocolate - we are the experts and cover all relevant areas:

- ▶ Development of **all possible solutions** for our trade partners in **all segments**.
- Manufacturing of nearly any chocolate product:
 - Bars
 - Assorted chocolates
 - Snack bars
 - Dragees
 - Seashells
 - Seasonals

- Belgian claim
- Swiss claim
- UTZ certified quality









OUR CLAIMS: CHOCOLATE WITH CONTENT

Belgian Claim Chocolate



- Cocoa beans pressed in Belgium
- Recipes providing a fine mouth feel
- Smooth taste (up to 16 hours conched)
- Creamy taste (high milk solid content)
- Hardness & gloss (deep tempering)
- Attractive look (typical shapes and weights)

Swiss Claim Chocolate



- All production steps made in Switzerland
- Best ingredients
- Alpine heritage
- Clear packaging with Swiss signals
- ► High milk solid content
- Creamy mouth-feel





We are developing and optimising classical brands and private labels.

Both is essential **for retail and consumer**, as well as our successful positioning in the market.

Our basis for developing customer label concepts:

- detailed knowledge of the markets
- consumer research
- professional management of successful classical brands like
 Sarotti, Alpia, Jacques, Alprose and Duc d'O











We have international customers and international resources:

- ▶ We have qualified teams for all relevant countries.
- Our chocolatiers know about the specific chocolate preferences in the different countries.

So we are able to offer international solutions to cover any specific global taste.

From the initial idea to the efficient solution with Baronie:

Our approach:

- Analysing and understanding the specific trade partners strategy and their expectations
- ► Each trade partner is supported by a **qualified customer team**, which consists of marketing, sales, R&D and QA experts.





We are part of an **international network** to offer the broadest **know-how** to our customers

























































OUR SOLUTION: CO-MANUFACTURING-PROVIDER

Preferred partner of choice for international chocolate confectionery brands

We offer expertise for co-manufacturing:

- high competence on process & production know-how
- ▶ full range provider
- high degree of innovation

OUR GUIDELINE: QUALITY

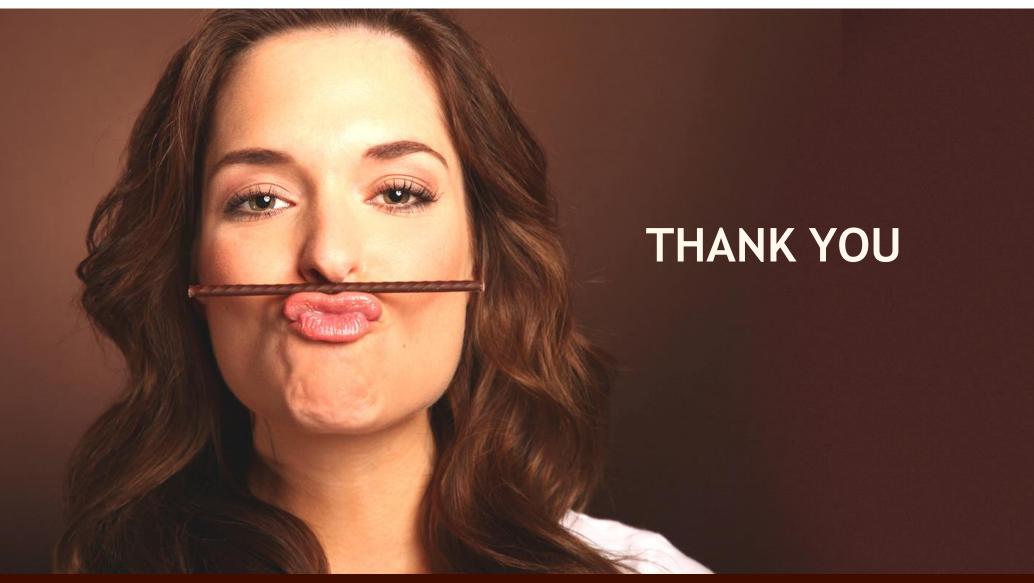
We live quality!

- We put every aspect of our work under this guideline
- Quality is our key to success

To guarantee our quality standard we are working with rules, which are certified by our management-systems **IFS** and **BRC**







COMPANY PRESENTATION | January 2016